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January 30, 2026

Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under Japanese GAAP)



Company name: Shinko Shoji Co., Ltd.
 Stock exchange listing: Tokyo Stock Exchange
 Code number: 8141
 URL: <http://www.shinko-sj.co.jp/>
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 Scheduled date of commencing dividend payments: -
 Availability of supplementary briefing material on quarterly financial results: Not Available
 Schedule of quarterly financial results briefing session: Not Scheduled

(Amounts of less than one million yen are rounded down.)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	70,428	(24.2)	779	(53.8)	1,057	(38.8)	839	(19.3)
December 31, 2024	92,905	(30.3)	1,686	(65.4)	1,727	(63.6)	1,040	(67.6)

Note: Comprehensive income For the nine months ended December 31, 2025: 2,218 million yen [25.1%]

For the nine months ended December 31, 2024: 1,773 million yen [(64.5)%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2025	28.68	—
December 31, 2024	31.73	—

The average number of shares during the period used for calculating basic earnings per share is calculated by excluding the number of shares held in own name as well as treasury shares held by the board benefit trust of 471,500 shares for the nine months ended December 31, 2024 and 471,500 shares for the nine months ended December 31, 2025 and treasury shares held by the employee benefit trust of 614,300 shares for the nine months ended December 31, 2024 and 605,040 shares for the nine months ended December 31, 2025.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of December 31, 2025	83,568	53,106	62.5
As of March 31, 2025	80,051	52,539	64.6

Reference: Equity

As of December 31, 2025: 52,235 million yen

As of March 31, 2025: 51,701 million yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	7.50	-	8.00	15.50
Fiscal year ending March 31, 2026	-	6.00	-		
Fiscal year ending March 31, 2026 (Forecast)				6.50	12.50

* Revisions to the forecast of cash dividends most recently announced: No

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	107,500	(7.3)	1,000	56.8	1,000	72.9	730	44.5	24.54

* Revision to the financial results forecast announced most recently: No

*** Notes:**

- (1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 2 companies (SHIMIZUSYNTEC Corporation, SHIMIZU SYNTEC SINGAPORE PTE.LTD.)

Excluded: -

- (2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: Yes

(Note) For details, please refer to “2. Quarterly Consolidated Financial Statements and Primary Notes, (3) Notes to Quarterly Consolidated Financial Statements” on page 8 of the attached document.

- (3) Changes in accounting policies, changes in accounting estimates and retrospective restatement

(i) Changes in accounting policies due to the revision of accounting standards: No

(ii) Changes in accounting policies other than 1) above: No

(iii) Changes in accounting estimates: No

(iv) Retrospective restatement: No

(Note) For details, please refer to “2. Quarterly Consolidated Financial Statements and Primary Notes, (3) Notes to Quarterly Consolidated Financial Statements” on page 8 of the attached document.

- (4) Total number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	31,010,566 shares
As of March 31, 2025	38,010,566 shares

- (ii) Total number of treasury shares at the end of the period

As of December 31, 2025	2,458,461 shares
As of March 31, 2025	8,259,548 shares

- (iii) Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	29,278,677 shares
Nine months ended December 31, 2024	32,780,838 shares

- The total number of treasury shares at the end of the period includes the Company’s shares held by the board benefit trust of 471,500 shares for the fiscal year ended March 31, 2025 and 471,500 shares for the nine months ended December 31, 2025 and the Company’s shares held by the employee benefit trust of 637,000 shares for the fiscal year ended March 31, 2025 and 591,300 shares for the nine months ended December 31, 2025.
- Treasury shares excluded for calculation of the average number of shares during the period includes the Company’s shares held by the board benefit trust of 471,500 shares for the nine months ended December 31, 2024 and 471,500 shares for the nine months ended December 31, 2025 and the Company’s shares held by the employee benefit trust of 614,300 shares for the nine months ended December 31, 2024 and 605,040 shares for the nine months ended December 31, 2025.

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: No

* Explanation of the proper use of financial results forecast and other notes

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions that the Company has deemed reasonable. These statements are not intended as the Company’s commitment to achieve them, and actual results may differ significantly from these forecasts due to a wide range of factors. For the assumptions for financial results forecast and precautions for using financial results forecast, please refer to “1. Overview of Business Results, (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information” on page 3 of the attached document.

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1. Overview of Business Results

(1) Overview of Operating Results

During the nine months ended December 31, 2025, despite an ongoing gradual recovery trend, the outlook for the Japanese economy remained still uncertain mainly due to rising prices and impact of the US trade policies.

In the electronics industry, while demand for AI-related products and data center applications continued to be firm, demand has remained weak in other businesses mainly due to prolonged inventory adjustments. However, some recovery was seen in corporate capital investment demand.

The Company ended its distribution agreement with Renesas Electronics Corporation, its major supplier, on September 30, 2024. The Company acquired SHIMIZUSYNTEC Corporation, which had been a subsidiary of NEC Corporation with a strong sales base in the Hokuriku area, making it a wholly-owned subsidiary of the Company on June 30, 2025.

Under these circumstances, our group (the Company and its consolidated subsidiaries) posted overall results at a decreased level compared with the same period of the previous year in the businesses related to industrial products, automotive electronic products, amusement products, and OA products, which are our core businesses.

As a result, the business performances during the nine months ended December 31, 2025 were: net sales 70,428 million yen (24.2% decrease compared with the same period of the previous year); operating profit 779 million yen (53.8% decrease); ordinary profit 1,057 million yen (38.8% decrease); and profit attributable to owners of parent 839 million yen (19.3% decrease). Business performances per segment are as follows.

The Company has revised certain reportable segments to better reflect the nature of its operations from the beginning of the nine months ended December 31, 2025. For comparative purposes, prior-year figures for the corresponding period have been reclassified to conform to the current segment presentation.

Electronic Device Business

All businesses, including the businesses related to automotive electronic products, remained sluggish.

As a result of the above, net sales were: semiconductors 9,984 million yen (75.2% decrease compared with the same period of the previous year), electronic devices 36,441 million yen (12.9% increase), and overall 46,426 million yen (36.0% decrease).

Assembly Business

The businesses related to amusement products remained sluggish.

As a result of the above, net sales of assembly products were 10,238 million yen (21.7% decrease compared with the same period of the previous year).

Other Businesses

The performance of SHIMIZUSYNTEC Corporation has been reflected in consolidation results from the second quarter of the fiscal year ending March 31, 2026.

In addition, the machinery and equipment business remained strong.

As a result of the above, net sales were 13,764 million yen (90.1% increase compared with the same period of the previous year).

(2) Overview of Financial Position

(Assets)

Total assets as of December 31, 2025 increased by 3,517 million yen from the end of the previous period to 83,568 million yen. This is mainly attributable to increases in notes and accounts receivable - trade, and contract assets, intangible assets, current assets-other and investment securities of 1,736 million yen, 1,540 million yen, 1,241 million yen and 740 million yen, respectively, despite a decrease in merchandise and finished goods 2,199 million yen.

(Liabilities)

Total liabilities as of December 31, 2025 increased by 2,950 million yen from the end of the previous period to 30,461 million yen. This is mainly attributable to increases in notes and accounts payable-trade, deferred tax liabilities and contract liabilities of 2,145 million yen, 1,592 million yen and 1,236 million yen, respectively, despite a decrease in electronically recorded obligations - operating 1,656 million yen.

(Net assets)

Total net assets as of December 31, 2025 increased by 567 million yen from the end of the previous period to 53,106 million yen. This is mainly attributable to a decrease in treasury shares of 5,184 million yen and increases in foreign currency translation adjustment and valuation difference on available-for-sale securities of 852 million yen and 497 million yen, respectively, despite a decrease in retained earnings of 5,979 million yen.

This resulted in an equity ratio of 62.5% (64.6% at the end of the previous year).

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

The Company projects consolidated financial results for the fiscal year ending March 31, 2026 of consolidated net sales of 107,500 million yen, operating profit of 1,000 million yen, ordinary profit of 1,000 million yen, and profit attributable to owners of parent of 730 million yen.

2. Quarterly Consolidated Financial Statements and Primary Notes

(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	28,616	27,864
Notes and accounts receivable - trade, and contract assets	16,595	18,331
Securities	2,995	2,996
Merchandise and finished goods	15,079	12,880
Work in process	80	149
Accounts receivable - other	7,865	8,220
Other	323	1,564
Allowance for doubtful accounts	(39)	(41)
Total current assets	71,517	71,966
Non-current assets		
Property, plant and equipment	651	1,214
Intangible assets	103	1,644
Investments and other assets		
Investment securities	6,103	6,844
Retirement benefit asset	–	141
Deferred tax assets	360	195
Other	1,315	1,562
Allowance for doubtful accounts	(0)	(1)
Total investments and other assets	7,779	8,742
Total non-current assets	8,534	11,601
Total assets	80,051	83,568
Liabilities		
Current liabilities		
Notes and accounts payable - trade	10,369	12,515
Electronically recorded obligations - operating	3,213	1,556
Short-term borrowings	2,270	1,000
Current portion of long-term borrowings	3,500	6,000
Income taxes payable	273	276
Accounts payable - other	187	901
Contract liabilities	8	1,245
Provision for bonuses	466	303
Provision for bonuses for directors	33	45
Other	933	957
Total current liabilities	21,255	24,803
Non-current liabilities		
Long-term borrowings	4,300	1,800
Deferred tax liabilities	350	1,943
Provision for share awards for directors	124	131
Provision for share awards for employees	412	395
Retirement benefit liability	600	722
Other	467	665
Total non-current liabilities	6,255	5,658
Total liabilities	27,511	30,461

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Net assets		
Shareholders' equity		
Share capital	9,501	9,501
Capital surplus	9,616	9,599
Retained earnings	34,020	28,041
Treasury shares	(7,431)	(2,247)
Total shareholders' equity	45,707	44,895
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	953	1,451
Deferred gains or losses on hedges	(0)	1
Revaluation reserve for land	(61)	(61)
Foreign currency translation adjustment	5,074	5,926
Remeasurements of defined benefit plans	26	21
Total accumulated other comprehensive income	5,993	7,339
Non-controlling interests	838	871
Total net assets	52,539	53,106
Total liabilities and net assets	80,051	83,568

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

(Quarterly Consolidated Statements of Income)

(Nine months ended December 31)

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Net sales	92,905	70,428
Cost of sales	84,563	62,959
Gross profit	8,341	7,469
Selling, general and administrative expenses	6,655	6,689
Operating profit	1,686	779
Non-operating income		
Interest income	167	253
Dividend income	118	270
Purchase discounts	14	0
Miscellaneous income	26	59
Total non-operating income	327	583
Non-operating expenses		
Interest expenses	86	58
Foreign exchange losses	149	186
Share of loss of entities accounted for using equity method	–	41
Miscellaneous expenses	49	17
Total non-operating expenses	285	304
Ordinary profit	1,727	1,057
Extraordinary income		
Gain on sale of golf club membership	–	56
Gain on sale of investment securities	585	1,264
Total extraordinary income	585	1,321
Extraordinary losses		
Loss on sale and retirement of non-current assets	7	0
Extra retirement payments	362	–
Settlement payments	–	1
Total extraordinary losses	369	2
Profit before income taxes	1,943	2,377
Income taxes	872	1,512
Profit	1,071	865
Profit attributable to non-controlling interests	31	25
Profit attributable to owners of parent	1,040	839

(Quarterly Consolidated Statements of Comprehensive Income)

(Nine months ended December 31)

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Profit	1,071	865
Other comprehensive income		
Valuation difference on available-for-sale securities	(291)	502
Deferred gains or losses on hedges	(0)	1
Foreign currency translation adjustment	999	855
Remeasurements of defined benefit plans, net of tax	(5)	(4)
Total other comprehensive income	701	1,353
Comprehensive income	1,773	2,218
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,736	2,185
Comprehensive income attributable to non-controlling interests	36	33

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in the case of significant changes in shareholders' equity)

Based on a resolution at the Board of Directors' meeting held on August 19, 2025, the Company retired 7,000,000 shares of treasury shares as of August 29, 2025. This resulted in a decrease of 16 million yen in capital surplus, a decrease of 6,390 million yen in retained earnings and a decrease of 6,407 million yen in treasury shares.

As a result of these, as of December 31, 2025, capital surplus stood at 9,599 million yen, retained earnings stood at 28,041 million yen, and treasury shares stood at 2,247 million yen.

(Accounting policies adopted specially for the preparation of quarterly consolidated financial statements)

Tax expenses were calculated by rationally estimating the effective tax rate after applying tax effect accounting for profit before income taxes for the fiscal year including the nine months ended December 31, 2025, and multiplying the profit before income taxes by the estimated effective tax rate.

(Changes in accounting policies)

Not applicable.

(Changes in accounting estimates)

Not applicable.

(Changes in presentation)

In the consolidated balance sheet for the previous fiscal year, contract liabilities were included under "Other" within current liabilities. However, due to an increase in materiality, the Company has presented contract liabilities as a separate line item starting with the consolidated accounting period for the nine months ended December 31, 2025. To reflect this change in presentation, the consolidated balance sheet for the previous fiscal year has been reclassified accordingly.

As a result, the 8 million yen previously presented under "Other" in current liabilities in the consolidated balance sheet for the previous fiscal year has been reclassified as "Contract liabilities."

(Additional information)

(Disposal of Treasury Stock as Restricted Stock)

Based on a resolution at the Board of Directors' meeting held on June 12, 2025, the Company disposed of treasury shares as restricted stock and completed the payment procedure on September 29, 2025.

1. Overview of Disposal of Treasury Shares

(1) Payment date	September 29, 2025
(2) Class and number of shares to be disposed of	246,860 shares of common stock of the Company
(3) Disposal price	951 yen per share
(4) Total value of share disposal	234,763,860 yen
(5) Planned allottees	Employees of the Company: 326 employees, 246,860 shares
(6) Other	The Company has submitted an extraordinary report in accordance with the Financial Instruments and Exchange Act regarding the Disposal of Treasury Stock.

2. Purpose and Reasons for Disposal

At the Board of Directors' meeting held on June 12, 2025, the Company resolved to introduce a restricted stock grant plan in order to provide an incentive for employees of the Company to sustainably improve the Company's corporate value and to promote further shared values with shareholders.

(Merger and Acquisition of wholly owned subsidiary)

At the Board of Directors' meeting held on December 11, 2025, the Company resolved on merger and acquisition of our wholly owned subsidiary NOVALUX JAPAN CO.,LTD. effective as of April 1, 2026.

1. Overview of Merger and Acquisition

(1) Names of the Combining Companies and Description of Their Businesses

Surviving company

Name of the company: Shinko Shoji Co., Ltd.

Description of business: Sales of electronic components such as integrated circuits and semiconductor elements, assembly products and electronic equipment, as well as import and export associated thereto and businesses incidental thereto

Merged company

Name of the company: NOVALUX JAPAN CO., LTD.

Description of business:

- Entrusted development, sale and maintenance services of computer software and hardware and peripheral devices
- Planning, consulting, management, operation, kitting, and various services of computer system
- Design, manufacture, management and maintenance services of FPGA, control and communications boards, and units

(2) Date of the Business Combination

April 1, 2026 (scheduled)

(3) Legal Form of the Business Combination

An absorption-type merger with Shinko Shoji Co., Ltd. as the surviving company and NOVALUX JAPAN CO., LTD. as the disappearing company.

(4) Name of the Company after the Business Combination

Shinko Shoji Co., Ltd.

2. Overview of Accounting Treatment to Be Applied

The transaction will be accounted for as a transaction under common control in accordance with the "Accounting Standard for Business Combinations" (ASBJ Statement No. 21, issued January 16, 2019) and the "Implementation Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Implementation Guidance No. 10, issued January 16, 2019).

(Segment information)

I. For the nine months ended December 31, 2024 (April 1, 2024 to December 31, 2024)

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment				Adjustment amount (Note 1)	Consolidated income statement amount (Note 2)
	Electronic device business	Assembly business	Other businesses	Total		
Net sales:						
Sales to external customers	72,587	13,078	7,239	92,905	—	92,905
Inter-segment sales and transfers	—	—	—	—	—	—
Total	72,587	13,078	7,239	92,905	—	92,905
Segment profit	2,248	483	484	3,215	(1,529)	1,686

(Notes) 1. The adjustment amount for segment profit of (1,529) million yen includes corporate expenses of (1,529) million yen not allocated to the reportable segments. The corporate expenses are mainly administrative expenses and common expenses not attributed to the reportable segments.

2. Segment profit is reconciled to operating profit in the quarterly consolidated statements of income.

2. Information about loss on impairment of non-current assets and goodwill by reportable segment

(Significant loss on impairment of non-current assets)

Not applicable.

(Significant changes in goodwill)

Not applicable.

(Significant gain on negative goodwill)

Not applicable.

II. For the nine months ended December 31, 2025 (April 1, 2025 to December 31, 2025)

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment				Adjustment amount (Note 1)	Consolidated income statement amount (Note 2)
	Electronic device business	Assembly business	Other businesses	Total		
Net sales:						
Sales to external customers	46,426	10,238	13,764	70,428	—	70,428
Inter-segment sales and transfers	—	—	—	—	—	—
Total	46,426	10,238	13,764	70,428	—	70,428
Segment profit	1,735	249	159	2,143	(1,364)	779

(Notes) 1. The adjustment amount for segment profit of (1,364) million yen includes corporate expenses of (1,364) million yen not allocated to the reportable segments. The corporate expenses are mainly administrative expenses and common expenses not attributed to the reportable segments.

2. Segment profit is reconciled to operating profit in the quarterly consolidated statements of income.

2. Information about loss on impairment of non-current assets and goodwill by reportable segment

(Significant loss on impairment of non-current assets)

Not applicable.

(Significant changes in goodwill)

In the Other businesses segment, SHIMIZUSYNTEC Corporation, whose shares were newly acquired, has been included in the scope of consolidation from June 30, 2025.

This resulted in an increase in goodwill of 603 million yen.

(Significant gain on negative goodwill)

Not applicable.

3. Changes in reportable segments

The Company has revised certain reportable segments to better reflect the nature of its operations from the beginning of the nine months ended December 31, 2025. For comparative purposes, prior-year figures for the corresponding period have been reclassified to conform to the current segment presentation.

(Notes to Statements of Cash Flows)

Quarterly Consolidated Statements of Cash Flows for the nine months ended December 31, 2025 was not prepared. Depreciation (including amortization of intangible assets but excluding goodwill) and amortization of goodwill are as follows.

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Depreciation	255	212
Amortization of goodwill	9	30

(Business combination, etc.)

Business combination through acquisition

At a meeting of the Board of Directors' held on May 30, 2025, the Company resolved to acquire all outstanding shares of SHIMIZUSYNTEC Corporation (head office: Kanazawa City, Ishikawa Prefecture; President: Tatsuhiro Matsuo), a subsidiary of NEC Corporation (head office: Minato-ku, Tokyo; President & CEO: Takayuki Morita), and make it a wholly-owned subsidiary of the Company ("the transaction"). The Company entered into a share transfer agreement on the same day and acquired all the shares on June 30, 2025.

1. Overview of business combination

(1) Name of the acquired company and its business

Name of the acquired company: SHIMIZUSYNTEC Corporation ("SHIMIZUSYNTEC")

Business description: Wholesale of electronic devices and electrical work service

(2) Primary reasons for the business combination

The Company has focused on "area strategy, growth investments aimed at the exploration and creation of new business domains, and M&As" as one of its management strategies in line with its Management Policy: "In this era of change, we aim to provide a wide range of electronics products and services. Increase the value of our existence, realizing an evolving electronic parts trading company group."

SHIMIZUSYNTEC, as a distributor of NEC, has a strong sales base in the Hokuriku area, as well as expertise not only in sales of electronic devices, but also in systems solution development, which includes providing support for manufacturers using IT/DX technologies from the stage of manufacturing processes.

Based on these, the Company believes SHIMIZUSYNTEC can be a strong partner in realizing its management strategies. SHIMIZUSYNTEC also hopes to further expand its sales channels and expects synergetic effects from the transaction.

(3) Date of business combination

June 30, 2025

(4) Legal form of business combination

Share acquisition with cash consideration

(5) Name of the combined company

The company name has not changed.

(6) Percentage of voting rights acquired

100%

(7) Main basis for choice of the acquiring company

The Company acquired the shares of SHIMIZUSYNTEC in exchange of cash.

2. Period of the acquired company's business results included in the quarterly consolidated statements of income

From July 1, 2025 to December 31, 2025

3. Acquisition cost and breakdown of consideration by type

Consideration for acquisition	Cash and deposits	5,182 million yen
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4. Description of major expenses related to acquisition and amount thereof

Advisory fees and other costs	72 million yen
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5. Amount of goodwill, reason for its recognition, and the method and period of amortization

(1) Amount of goodwill

603 million yen

(2) Reason for recognition of the goodwill amount

Potential excess earnings expected from future business development of the acquired company were recognized as the goodwill amount.

(3) Method and period of amortization

Straight-line amortization over 10 years

6. Amount of assets accepted and liabilities assumed on the date of the business combination, and major breakdown thereof

Current assets	5,963 million yen
Non-current assets	2,402
Total assets	8,366
Current liabilities	3,097
Non-current liabilities	689
Total liabilities	3,787

7. Amount allocated to intangible assets other than goodwill and period of amortization

(1) Customer related intangible assets

910 million yen

(2) Method and period of amortization

Straight-line amortization over 9 years

(Significant subsequent events)

Not applicable.