



August 4, 2026

To whom it may concern:

Company Name: Shinko Shoji Co., Ltd.  
Name of Representative: Tatsuya Ogawa, President/CEO and Representative Director  
(Securities code: 8141; Prime Market of the Tokyo Stock Exchange)  
Contact Person: Shuji Isshiki, Board Director  
Telephone Number: (TEL 03-6361-8111)

**Notice Concerning Results of the Tender Offer for the Company Shares by Kaga Electronics Co., Ltd.  
and Changes in Parent Company and Largest Shareholder as a Major Shareholder**

Shinko Shoji Co., Ltd. (the “Company”) hereby announces that the tender offer for the common shares of the Company (“Company Shares”) (the “Tender Offer”) that has been implemented by Kaga Electronics Co., Ltd. (the “Offeror”) since May 18, 2026 ended on August 3, 2026, as described below.

The Company also announces that as a result of the Tender Offer, it expects changes in its parent company and the largest shareholder as a major shareholder on August 10, 2026 (the commencement date of settlement of the Tender Offer) as described below.

**1. Results of the Tender Offer**

The Company was informed on the results of the Tender Offer by the Offeror today as in the attachment “Notice Regarding Results of Tender Offer for Common Shares of Shinko Shoji Co., Ltd. (Securities Code: 8141) and Change in Subsidiary (Change in Specified Subsidiary)”. The Tender Offer was successfully completed as the total number of the Company Shares tendered in the Tender Offer (20,938,007 shares) reached and exceeded the minimum number of shares to be purchased (15,988,500 shares).

**2. Changes in the Parent Company and Largest Shareholder as a Major Shareholder**

**(1) Expected date of change**

August 10, 2026 (the commencement date of settlement of the Tender Offer)

**(2) Background of change**

The Company was informed today by the Offeror that the Offeror would acquire 20,938,007 shares of the Company Shares as a result of the Tender Offer. As a result, once the Tender Offer is settled, the percentage of (i) the number of the voting rights to be owned by the Offeror to (ii) the number of the voting rights owned by all shareholders, etc. in the Company will exceed 50% as of August 10, 2026 (the commencement date of settlement of the Tender Offer), and the Offeror will become a new parent company of and the largest shareholder as a major shareholder in the Company.

### (3) Overview of changing shareholders

Overview of a shareholder that will become a new parent company and the largest shareholder as a major shareholder

|     |                                                                     |                                                                                                                                                                     |
|-----|---------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (1) | Name                                                                | Kaga Electronics Co., Ltd.                                                                                                                                          |
| (2) | Address                                                             | 20 Kandamatsunagacho, Chiyoda-ku Tokyo                                                                                                                              |
| (3) | Representative's Title and Name                                     | Ryoichi Kado, Representative Director, President and COO                                                                                                            |
| (4) | Business Activities                                                 | Electronic parts business<br>Information equipment business<br>Software business<br>Other businesses                                                                |
| (5) | Capital Stock                                                       | 12,133 million yen (as of March 31, 2026)                                                                                                                           |
| (6) | Date Established                                                    | September 12, 1968                                                                                                                                                  |
| (7) | Major Shareholders and Shareholding Ratio<br>(As of March 31, 2026) | The Master Trust Bank of Japan, Ltd. (Trust Account) 11.77%                                                                                                         |
|     |                                                                     | OKOZE CO., LTD. 7.72%                                                                                                                                               |
|     |                                                                     | KAGA ELECTRONICS Employee Shareowners Association 6.52%                                                                                                             |
|     |                                                                     | Custody Bank of Japan, Ltd.(Trust Account) 6.19%                                                                                                                    |
|     |                                                                     | Isao Tsukamoto 3.04%                                                                                                                                                |
|     |                                                                     | THE BANK OF NEW YORK MELLON 140044 2.34%                                                                                                                            |
|     |                                                                     | STATE STREET BANK AND TRUST COMPANY 505223 2.34%                                                                                                                    |
|     |                                                                     | STATE STREET BANK AND TRUST COMPANY 505103 2.14%                                                                                                                    |
|     |                                                                     | Nippon Life Insurance Company 1.93%                                                                                                                                 |
|     |                                                                     | STATE STREET BANK AND TRUST COMPANY 505001 1.80%                                                                                                                    |
| (8) | Relationship between the Company and the Offeror                    |                                                                                                                                                                     |
|     | Capital Relationship                                                | As of today, the Offeror directly holds 515,000 shares of the Company Shares (Ownership Ratio (Note 1): 1.74%).                                                     |
|     | Personal Relationship                                               | N/A                                                                                                                                                                 |
|     | Business Relationship                                               | There is a business relationship regarding sales between the Company and the Offeror involving the mutual purchase and sale of semiconductors and electronic parts. |
|     | Applicability of Related Party                                      | N/A                                                                                                                                                                 |

(Note 1) "Ownership Ratio" means the ratio to the number of the Company Shares (i.e. 29,612,599 shares; the "Reference Share Number"), obtained by deducting the number of treasury shares owned by the Company as of March 31, 2026, as stated in the Annual Securities Report for the 73rd fiscal year filed on June 29, 2026 (the "Company's Annual Securities Report") (1,397,967 shares; such number of treasury shares does not include the Company Shares owned by Custody Bank of Japan, Ltd. (Trust Account E), which serves as the trustee for the trust assets of the Company's "Employee Stock Benefit Trust (J-ESOP)" and "Board Benefit Trust (BBT)" (1,062,700 shares); the same applies hereinafter with respect to treasury shares owned by the Company) from the total number of issued shares of the Company as of March 31, 2026 (i.e. 31,010,566 shares) set forth in the Company's Annual Securities Report, which is rounded to the second decimal place.

(4) Number of voting rights and percentage of voting rights owned by shareholders, etc. subject to change before and after change

|               | Status                                                        | Number of voting rights (percentage of voting rights owned (Note 2), number of shares owned) |                    |                                                  | Shareholder ranking |
|---------------|---------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------|--------------------------------------------------|---------------------|
|               |                                                               | Directly owned                                                                               | To be consolidated | Total                                            |                     |
| Before change | -                                                             | 5,150 units<br>(1.74%)<br>(515,000 shares)                                                   | -                  | 5,150 units<br>(1.74%)<br>(515,000 shares)       | -                   |
| After change  | Parent company and largest shareholder as a major shareholder | 214,530 units<br>(72.45%)<br>(21,453,007 shares)                                             | -                  | 214,530 units<br>(72.45%)<br>(21,453,007 shares) | 1st                 |

(Note 2) “Percentage of voting rights owned” means the ratio towards the number of voting rights (296,125 units) pertaining to the Reference Share Number.

(5) Change in unlisted parent company, etc. subject to disclosure

Not applicable

(6) Future outlook

According to the Offeror, as it was unable to acquire all of the Company Shares (excluding the Company Shares owned by the Offeror and the treasury shares owned by the Company) through the Tender Offer, it will make the Offeror the sole shareholder of the Company through the procedures stated in section “(4) Post-Tender Offer Reorganization Policy (Matters Relating to Two-Step Acquisition)” in “3. Details of, and grounds and reasons for, our opinion on the Tender Offer” in “Notice Concerning Opinion on Tender Offer for the Company Shares by Kaga Electronics Co., Ltd.” released by the Company on May 15, 2026 (including the amendments made by the “(Amendment) Notice concerning the partial amendment to ‘Notice Concerning Opinion on Tender Offer for the Company Shares by Kaga Electronics Co., Ltd.’” announced on June 26, 2026, the “(Amendment) Notice concerning the partial amendment to ‘Notice Concerning Opinion on Tender Offer for the Company Shares by Kaga Electronics Co., Ltd.’” announced on July 14, 2026, and the “(Amendment) Notice concerning the partial amendment to ‘Notice Concerning Opinion on Tender Offer for the Company Shares by Kaga Electronics Co., Ltd.’” announced on July 17, 2026). As a result of such procedures, the Company Shares will be delisted through prescribed procedures in accordance with the delisting criteria provided by the Tokyo Stock Exchange, Inc. (the “TSE”). After the delisting, the Company Shares cannot be traded on the Prime Market of the TSE.

Specific procedures, timing of implementation, and other details will be announced as soon as they are determined upon discussions with the Offeror.

End of Document

(Attachment)

“Notice Regarding Results of Tender Offer for Common Shares of Shinko Shoji Co., Ltd. (Securities Code: 8141) and Change in Subsidiary (Change in Specified Subsidiary)” dated August 4, 2026

August 4, 2026

To whom it may concern

|                                                       |                                                                                                                            |
|-------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| Name of Company                                       | KAGA ELECTRONICS CO., LTD.                                                                                                 |
| Representative                                        | Ryoichi Kado,<br>Representative Director, President & COO                                                                  |
| (Stock Code: 8154 Tokyo Stock Exchange, Prime Market) |                                                                                                                            |
| Contact                                               | Yasuhiro Ishihara,<br>Director, Senior Executive Officer<br>Head of Administration Headquarters<br>Tel: +81-(0)3-5657-0111 |

**Notice Regarding Results of Tender Offer for Common Shares of Shinko Shoji Co., Ltd.  
(Securities Code: 8141) and Change in Subsidiary (Change in Specified Subsidiary)**

KAGA ELECTRONICS CO., LTD. (hereinafter referred to as the “Tender Offeror”) resolved at the meeting of its board of directors dated May 15, 2026 to acquire the common shares (hereinafter referred to as the “Target Company Shares”) of Shinko Shoji Co., Ltd. (Securities Code: 8141, listed on the Prime Market of Tokyo Stock Exchange, Inc. (hereinafter referred to as the “TSE”); hereinafter referred to as the “Target Company”) through a tender offer (hereinafter referred to as the “Tender Offer”) pursuant to the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended; hereinafter referred to as the “Act”), and has been conducting the Tender Offer since May 18, 2026. As the Tender Offer was completed on August 3, 2026, we hereby notify you as follows.

In addition, as a result of the Tender Offer, the Target Company is expected to become a consolidated subsidiary of the Tender Offeror on August 10, 2026 (the settlement commencement date of the Tender Offer), and will also constitute a specified subsidiary. We hereby notify you of this as well.

Details

I. Results of the Tender Offer

1. Overview of the Purchase, etc.

(1) Name and Address of the Tender Offeror

KAGA ELECTRONICS CO., LTD.  
20 Kanda Matsunagacho, Chiyoda-ku, Tokyo

(2) Name of the Target Company

Shinko Shoji Co., Ltd.

(3) Type of Share Certificates, etc. Pertaining to the Purchase, etc.

Common shares

(4) Number of shares, etc. intended to be purchased

| Number of Shares to be Purchased | Minimum Number of Shares to be Purchased | Maximum Number of Shares to be Purchased |
|----------------------------------|------------------------------------------|------------------------------------------|
| 29,097,599 shares                | 15,988,500 shares                        | — shares                                 |

(Note 1) If the total number of share certificates, etc., tendered in the Tender Offer (the “Tendered Share Certificates, etc.”) is less than the minimum number of shares to be purchased (15,988,500 shares), the Tender Offeror will not conduct the purchase, etc., of all of the Tendered Share Certificates, etc. If the total number of Tendered Share Certificates, etc., is equal to or greater than the minimum number of shares to be purchased (15,988,500 shares), the Tender Offeror will conduct the purchase, etc., of all of the Tendered Share Certificates, etc.

(Note 2) Since the Tender Offer does not set the maximum number of shares to be purchased, the number of shares to be purchased is stated as 29,097,599 shares, which is the maximum number of share certificates, etc. of the Target Company to be acquired by the Tender Offeror through the Tender Offer. This is the number of shares obtained by subtracting the number of shares of the Target Company owned by the Tender Offeror as of today (515,000 shares) from the number of shares obtained by deducting the number of treasury shares held by the Target Company as of March 31, 2026 (1,397,967 shares) from the total number of issued shares of the Target Company as of March 31, 2026 (31,010,566 shares) as stated in the annual securities report for the 73rd fiscal period (hereinafter referred to as the “Target Company Annual Securities Report”), filed by the Target Company on June 29, 2026 (29,612,599 shares. For the avoidance of doubt, the number of treasury shares does not include the Target Company’s shares (1,062,700 shares) held by Custody Bank of Japan, Ltd. (Trust E Account), as trustee of the “Board Benefit Trust (BBT)” and the “Employee Stock Ownership Plan (J-ESOP)” established by the Target Company).

(Note 3) There are no plans to acquire treasury shares owned by the Target Company through the Tender Offer.

(Note 4) Shares constituting less than one unit of shares are also subject to the Tender Offer. If shareholders exercise their right to demand the purchase of shares constituting less than one unit of shares in accordance with the Companies Act, the Target Company may purchase its own shares during the tender offer period (hereinafter referred to as the “Tender Offer Period”), in accordance with the procedures set forth in laws and regulations.

(5) Period for Purchase, etc.

① Period for Purchase, etc.

From May 18, 2026 (Monday) to August 3, 2026 (Monday) (55 business days)

② Possibility of Extension at the Request of the Target Company

Not applicable.

(6) Purchase Price, etc.

1,580 yen per common share

2. Results of the Purchase, etc.

(1) Success or Failure of the Tender Offer

The Tender Offer was subject to the condition that if the total number of Tendered Share Certificates, etc. was less than the minimum number of shares to be purchased (15,988,500 shares), none of the Tendered Share Certificates, etc. would be purchased. As the total number of Tendered Share Certificates, etc. (20,938,007 shares) was equal to or exceeded the minimum number of shares to be purchased (15,988,500 shares), all of the Tendered Share Certificates, etc. will be purchased as described in the public notice of commencement of tender offer (including matters corrected by the subsequent public notice of changes to the terms and conditions of the tender offer) and the tender offer registration statement (including matters corrected by the amendments to the tender offer registration statement subsequently filed).

(2) Date and Name of Newspaper for Public Notice of Results of the Tender Offer

Pursuant to Article 27-13, Paragraph 1 of the Act, the results of the Tender Offer were publicly announced to the press at the TSE on August 4, 2026, by the method prescribed in Article 9-4 of the Cabinet Order for Enforcement of the Financial Instruments and Exchange Act (Cabinet Order No. 321 of 1965, as amended) and Article 30-2 of the Cabinet Office Order on Disclosure of Tender Offers for Share Certificates, etc. by Persons Other Than Issuers (Ministry of Finance Order No. 38 of 1990, as amended; hereinafter referred to as the “Cabinet Office Order”).

(3) Number of Share Certificates, etc. Purchased

| Type of Share Certificates, etc.                               | ① Number of Shares Tendered (Converted to Shares) | ② Number of Shares Purchased (Converted to Shares) |
|----------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------|
| Share certificates                                             | 20,938,007 shares                                 | 20,938,007 shares                                  |
| Stock acquisition right certificates                           | — shares                                          | — shares                                           |
| Bond certificates with stock acquisition rights                | — shares                                          | — shares                                           |
| Trust beneficiary certificates of share certificates, etc. ( ) | — shares                                          | — shares                                           |
| Depository receipts for share certificates, etc. ( )           | — shares                                          | — shares                                           |
| Total                                                          | 20,938,007 shares                                 | 20,938,007 shares                                  |
| (Total number of potential share certificates, etc.)           | (— shares)                                        | (— shares)                                         |

(4) Ownership Ratio of Share Certificates, etc. After the Purchase, etc.

|                                                                                                                         |               |                                                                                |
|-------------------------------------------------------------------------------------------------------------------------|---------------|--------------------------------------------------------------------------------|
| Number of voting rights related to share certificates, etc. held by the Tender Offeror before the purchase, etc.        | 5,150 units   | (Ownership ratio of share certificates, etc. before the purchase, etc.: 1.74%) |
| Number of voting rights related to share certificates, etc. held by specially related parties before the purchase, etc. | — units       | (Ownership ratio of share certificates, etc. before the purchase, etc.: —%)    |
| Number of voting rights related to share certificates, etc. held by the Tender Offeror after the purchase, etc.         | 214,530 units | (Ownership ratio of share certificates, etc. after the purchase, etc.: 72.45%) |
| Number of voting rights related to share certificates, etc. held by specially related parties after the purchase, etc.  | — units       | (Ownership ratio of share certificates, etc. after the purchase, etc.: —%)     |
| Total number of voting rights of all shareholders of the Target Company                                                 | 295,931 units |                                                                                |

(Note 1) The “total number of voting rights of all shareholders of the Target Company” is the total number of voting rights of all shareholders as of March 31, 2026 stated in the Target Company Annual Securities Report, 2026 (stated with one unit of shares being 100 shares). However, as shares constituting less than one unit (excluding, however, shares constituting less than one unit of treasury shares held by the Target Company) were also subject to the Tender Offer, the “ownership ratio of share certificates, etc. before the purchase, etc.” and the “ownership ratio of share certificates, etc. after the purchase, etc.” have been calculated using the number of voting rights (296,125 units) pertaining to the Base Share Number (29,612,599 shares) as the denominator.

(Note 2) The “ownership ratio of share certificates, etc. before the purchase, etc.” and the “ownership ratio of share certificates, etc. after the purchase, etc.” have been rounded to the nearest hundredth.

(5) Calculation When the Purchase, etc. is Made by the Pro-rata Method

Not applicable.

(6) Method of Settlement

① Name and Address of Head Office of Securities Company, Bank, etc. for Settlement of the Purchase, etc.

|                                  |                                                     |
|----------------------------------|-----------------------------------------------------|
| Tokai Tokyo Securities Co., Ltd. | 7-1, Meieki 4-chome, Nakamura-ku, Nagoya-shi, Aichi |
| Monex, Inc. (Sub-agent)          | 12-32, Akasaka 1-chome, Minato-ku, Tokyo            |

② Settlement Commencement Date

August 10, 2026 (Monday)

③ Method of Settlement

(In the case of tenders made through Tokai Tokyo Securities Co., Ltd.)

A notice of purchase, etc. through the Tender Offer will be mailed without delay after the end of the Tender Offer Period to the address of each person who tendered shares in the Tender Offer (hereinafter referred to as the “Tendering Shareholders, etc.”) (in the case of shareholders who are residents of foreign countries (including corporate shareholders; hereinafter referred to as “Foreign Shareholders”), the standing proxy thereof).

The purchase will be made in cash. The sale proceeds pertaining to the share certificates, etc. purchased will, in accordance with the instructions of the Tendering Shareholders, etc. (in the case of Foreign Shareholders, the standing proxy thereof), be remitted without delay on or after the settlement commencement date from the tender offer agent that accepted the tender to the financial institution account designated by the Tendering Shareholders, etc. (in the case of Foreign Shareholders, the standing proxy thereof), or paid into the securities trading account of the Tendering Shareholders, etc. who made the tender at the tender offer agent.

(In the case of tenders made through Monex, Inc.)

A notice of purchase, etc. through the Tender Offer will be mailed without delay after the end of the Tender Offer Period to the address or location of the Tendering Shareholders, etc.

The purchase will be made in cash. The sale proceeds pertaining to the share certificates, etc. purchased will, in accordance with the instructions of the Tendering Shareholders, etc., be remitted without delay on or after the settlement commencement date from the tender offer sub-agent to the location designated by the Tendering Shareholders, etc.

3. Post-Tender Offer Policy and Future Outlook

There is no change from the contents described in the “Notice Concerning Commencement of Tender Offer for the Common Share of Shinko Shoji Co., Ltd. (Securities Code: 8141)” published by the Tender Offeror on May 15, 2026 (including matters amended by the “Notice Regarding Extension of Tender Offer Period for Tender Offer for Common Shares of Shinko Shoji Co., Ltd. (Securities Code: 8141)” dated June 26, 2026 and July 14, 2026 and “Notice Regarding Change of Terms of Purchase, etc. for Tender Offer for Common Shares of Shinko Shoji Co., Ltd. (Securities Code: 8141)” dated July 17, 2026).

In light of the results of the Tender Offer, the Tender Offeror plans to implement procedures aimed at acquiring all of the Target Company Shares (excluding, however, the Target Company Shares held by the Tender Offeror and the treasury shares held by the Target Company). As of today, the Target Company Shares are listed on the Prime Market of the TSE; however, if such procedures are implemented, the Target Company Shares will be delisted after prescribed procedures in accordance with the delisting criteria of the TSE. After delisting, it will not be possible to trade the Target Company Shares on the Prime Market of the TSE. The future procedures will be determined through consultation between the Tender Offeror and the Target Company, and once determined, the Target Company will promptly make an announcement.

#### 4. Location Where a Copy of the Tender Offer Report is Available for Public Inspection

KAGA ELECTRONICS CO., LTD.

(20 Kanda Matsunagacho, Chiyoda-ku, Tokyo)

Tokyo Stock Exchange, Inc.

(2-1, Nihombashi Kabutocho, Chuo-ku, Tokyo)

## II. Change in Subsidiary (Change in Specified Subsidiary)

### 1. Reason for the Change

As a result of the Tender Offer, the Target Company is expected to become a consolidated subsidiary of the Tender Offeror on August 10, 2026 (the settlement commencement date of the Tender Offer). In addition, since the amount of stated capital of the Target Company corresponds to 10% or more of the amount of stated capital of the Tender Offeror, the Target Company will constitute a specified subsidiary of the Tender Offeror on that date.

### 2. Overview of the Specified Subsidiary Subject to the Change (the Target Company)

|                                                                                    |                                                                                    |                                                                                                                                                                                                               |                     |                     |
|------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|
| 2. Overview of the Specified Subsidiary Subject to the Change (the Target Company) |                                                                                    |                                                                                                                                                                                                               |                     |                     |
| (1)                                                                                | Name                                                                               | Shinko Shoji Co., Ltd.                                                                                                                                                                                        |                     |                     |
| (2)                                                                                | Address                                                                            | Art Village Osaki Central Tower 13F, 1-2-2, Osaki, Shinagawa-ku, Tokyo                                                                                                                                        |                     |                     |
| (3)                                                                                | Representative's Title and Name                                                    | President and Representative Director Tatsuya Ogawa                                                                                                                                                           |                     |                     |
| (4)                                                                                | Description of Business                                                            | Sale of electronic components such as integrated circuits and semiconductor devices, assembly products, and electronic equipment, import/export operations related thereto, and businesses incidental thereto |                     |                     |
| (5)                                                                                | Capital                                                                            | 9,501 million yen (as of March 31, 2026)                                                                                                                                                                      |                     |                     |
| (6)                                                                                | Date of Establishment                                                              | November 25, 1953                                                                                                                                                                                             |                     |                     |
| (7)                                                                                | Major Shareholders and Their Ownership Ratios (as of March 31, 2026) (Note 1)      | The Master Trust Bank of Japan, Ltd. (Trust Account)                                                                                                                                                          |                     | 10.16%              |
|                                                                                    |                                                                                    | Aya Nomura (Standing Proxy: Mita Securities Co., Ltd.)                                                                                                                                                        |                     | 9.69%               |
|                                                                                    |                                                                                    | City Index First Co., Ltd.                                                                                                                                                                                    |                     | 6.90%               |
|                                                                                    |                                                                                    | Restar Holdings Corporation                                                                                                                                                                                   |                     | 5.23%               |
|                                                                                    |                                                                                    | Kitai & Company, Ltd.                                                                                                                                                                                         |                     | 4.96%               |
|                                                                                    |                                                                                    | Custody Bank of Japan, Ltd. (Trust Account E)                                                                                                                                                                 |                     | 3.59%               |
|                                                                                    |                                                                                    | Akio Kitai                                                                                                                                                                                                    |                     | 3.26%               |
|                                                                                    |                                                                                    | EUROPEAN DEPOSITARY BANK SA-DUBLIN-BUTTERMERE DEEP VALUE FUND LIMITED (Standing Proxy: Citibank, N.A. Tokyo Branch)                                                                                           |                     | 2.28%               |
|                                                                                    |                                                                                    | Custody Bank of Japan, Ltd. (Trust Account)                                                                                                                                                                   |                     | 1.88%               |
|                                                                                    |                                                                                    | KAGA ELECTRONICS CO., LTD.                                                                                                                                                                                    |                     | 1.74%               |
| (8)                                                                                | Relationship with Kaga Electronics Co., Ltd.                                       |                                                                                                                                                                                                               |                     |                     |
|                                                                                    | Capital Relationships                                                              | As of today, the Tender Offeror holds 515,000 Target Company Shares (ownership ratio (Note 2): 1.74%).                                                                                                        |                     |                     |
|                                                                                    | Personnel Relationships                                                            | There is no personnel relationship between the Tender Offeror and the Target Company.                                                                                                                         |                     |                     |
|                                                                                    | Business Relationships                                                             | The Tender Offeror Group (Note 3) engages in transactions including the sale and purchase of products, etc. with the Target Company.                                                                          |                     |                     |
|                                                                                    | Relevant Statuses of the Related Parties                                           | The Target Company does not constitute a related party of the Tender Offeror.                                                                                                                                 |                     |                     |
| (9)                                                                                | Consolidated Business Performance and Financial Position over the Last Three Years |                                                                                                                                                                                                               |                     |                     |
|                                                                                    | Fiscal Period                                                                      | FY ended March 2024                                                                                                                                                                                           | FY ended March 2025 | FY ended March 2026 |
|                                                                                    | Consolidated Net Assets                                                            | 56,119 million yen                                                                                                                                                                                            | 52,539 million yen  | 53,541 million yen  |
|                                                                                    | Consolidated Total Assets                                                          | 99,813 million yen                                                                                                                                                                                            | 80,051 million yen  | 80,796 million yen  |
|                                                                                    | Consolidated Net Assets per Share                                                  | 1,671.25 yen                                                                                                                                                                                                  | 1,737.80 yen        | 1,844.07 yen        |
|                                                                                    | Consolidated Net Sales                                                             | 175,847 million yen                                                                                                                                                                                           | 116,008 million yen | 99,113 million yen  |
|                                                                                    | Consolidated Operating Income                                                      | 4,878 million yen                                                                                                                                                                                             | 637 million yen     | 1,201 million yen   |
|                                                                                    | Consolidated Ordinary Income                                                       | 4,768 million yen                                                                                                                                                                                             | 578 million yen     | 1,555 million yen   |

|                                                  |                   |                 |                   |
|--------------------------------------------------|-------------------|-----------------|-------------------|
| Ordinary Income Attributable to Owners of Parent | 3,194 million yen | 505 million yen | 1,127 million yen |
| Consolidated Net Income per Share                | 96.53 yen         | 15.75 yen       | 38.72 yen         |
| Dividend per Share                               | 48.50 yen         | 15.50 yen       | 18.50 yen         |

(Note 1) “Major Shareholders and Shareholding Ratios (as of March 31, 2026)” is based on “Status of major shareholders” in the Target Company Annual Securities Report.

(Note 2) “Ownership ratio” means the ratio to the Base Share Number (rounded to the nearest hundredth).

(Note 3) The “Tender Offeror Group” means the corporate group consisting of a total of 72 companies, comprising the Tender Offeror, 67 consolidated subsidiaries (21 domestic and 46 overseas), 3 equity-method affiliates (1 domestic and 2 overseas), and 1 non-equity-method company (1 domestic).

### 3. Number of Shares Acquired, Acquisition Cost, and Status of Share Ownership Before and After Acquisition

|       |                                         |                                                                                                                            |
|-------|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| ( 1 ) | Number of Shares Held Before the Change | Common shares: 515,000 shares<br>(Number of voting rights: 5,150 units)<br>(Voting rights ownership ratio (Note 1): 1.74%) |
| ( 2 ) | Number of Shares Acquired               | Common shares: 20,938,007 shares<br>(Number of voting rights: 209,380 units)<br>(Voting rights ownership ratio: 70.71%)    |
| ( 3 ) | Acquisition Cost (Note 2)               | Target Company Shares: 33,082 million yen                                                                                  |
| ( 4 ) | Number of Shares Held After the Change  | 21,453,007 shares<br>(Number of voting rights: 214,530 units)<br>(Voting rights ownership ratio: 72.45%)                   |

(Note 1) “Voting rights ownership ratio” has been calculated using the number of voting rights (296,125 units) pertaining to the Base Share Number (29,612,599 shares) as the denominator, and rounded to the nearest hundredth.

(Note 2) “Acquisition cost” has been rounded down to the nearest million yen. Advisory fees and other expenses are not included.

### 4. Schedule of the Change (Planned)

August 10, 2026 (Monday) (the settlement commencement date of the Tender Offer)

### 5. Future Prospects

The impact of the change in subsidiary (change in specified subsidiary) resulting from the Tender Offer on the consolidated financial results of the Tender Offeror is currently being reviewed, and if any fact arises that should be publicly announced in the future, it will be promptly announced.

End.